



Organizer:

HKiNED
香港獨立非執行董事協會
The Hong Kong Independent
Non-Executive Director Association

Co-organizer:

HK私投募資 VCA
Hong Kong Venture Capital and Private Equity Association
— 香港創業及私募投資協會 —

Venue Sponsor:

EY 安永

Welcomes globally renowned speaker

Carl Bates

**“Insights into High-
Performance Boards from an
International INED”**

Date: Monday, 5 December 2016

Time: 6 pm to 7 pm (Registration starts at 5:45 pm)

Venue: EY Hong Kong office, 22/F, CITIC Tower

1 Tim Mei Avenue, Central, Hong Kong

Fee: HK\$250/HK\$225* (Inclusive of light refreshment)

(*Wing Lung HKiNEDA Affinity card holder and
make payment by the card)

All attendees will be given a book (US\$25.99) “Traversing
the Avalanche”

The role of independent non-executive directors is often seen as one of compliance. More specifically about ‘who’ is appointed to the board, not ‘what’ they are doing or even ‘how’ they are adding value. At the age of 33, Carl Bates has already had 15 years of independent non-executive experience in companies and public institutions ranging from a \$1mUSD to over a \$1bUSD in value. He leads the largest provider of NEDs in Southern African and considered an expert on how to create and sustain a high performance board.

In this seminar, Carl will share the key insights gained in the writing of *Traversing the Avalanche*. Ensuring practical takeaways, Carl will cover a broad selection of implementation considerations, including: the selection of non-executives; focusing the board agenda, discussion topics and the annual board plan; and the evaluation of board effectiveness and the impact of the process around the board meetings themselves. As a respected chairman of large private companies, this is a not-to-be missed opportunity.

**CARL BATES IS A GLOBAL ENTREPRENEUR, SPEAKER, AUTHOR, MENTOR, DIRECTOR
AND DYNAMIC THOUGHT LEADER.**

He is considered to be an international expert on business growth and the education and implementation of governance for SMEs and privately-held companies. Carl is an experienced chairman and independent director with great insight into the operation of companies and how they can create long-term value for shareholders and other stakeholders, inspire their teams and deliver effectively for clients. As founder and chief executive of Sirdar Global Group, he is world renowned for his practical understanding of governance and is constantly invited to share his knowledge and insight on the subject.

To: The Hong Kong Independent Non-Executive Director Association
33rd Floor, Shui On Centre,
6-8 Harbour Road, Wan Chai, Hong Kong
Email: info@hkineda.com
Direct: 2593 9653

REPLY FORM

**Insights into High-Performance Boards
from an International INED**

Yes, I would like to attend the seminar.

No, I am not available to attend the seminar.

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