2003 SVCA Annual Conference & Gala Dinner
Asian Restructuring and Management Buyouts: Accelerating Entrepreneurship

Organized by: SVCA Singapore Venture Capital & Private Equity Association

Gala Dinner Sponsors:

Conference Sponsors:

Gala Dinner at The Oriental Singapore: 30 October 2003
Conference at Suntec Singapore: 31 October 2003
ABOUT THE GALA DINNER
SVCA will open its Annual Conference with a Gala Dinner on 30 October 2003 with Guest-of-Honour, Minister of State for Foreign Affairs and Trade & Industry, Mr. Raymond Lim. This annual dinner commemorates Singapore’s venture capital community in its drive towards industry development and excellence.

ABOUT THE CONFERENCE
Asian Restructuring and Management Buyouts: Accelerating Entrepreneurship is a full-day conference that will address the fundamental nature of MBO/LBO transactions and company restructuring in Asia. Compared to start-up ventures, can these transactions accelerate the development of a more entrepreneurial society? The conference will focus on the nature and value drivers of an MBO, the anatomy of a deal, divesting a non-core business and the implications, and illustrative case studies.

ABOUT THE ORGANIZER
Singapore Venture Capital & Private Equity Association (SVCA) was formed in 1992 under the patronage of the Singapore Economic Development Board (EDB) to promote and foster the growth of the venture capital and private equity sector. SVCA aims to stimulate the promotion, research and analysis of venture capital and private equity in Singapore and in other countries, as well as to facilitate contact with policy-makers, research institutions, universities, and associations by organizing regular symposia, seminars and forums for the exchange of views.

WHO SHOULD ATTEND
❖ Corporate Executives
❖ Managers
❖ Government Officers
❖ Professionals interested in the nature of MBOs

WHO TO CONTACT FOR MORE INFORMATION AND UPDATES
Ms Liza Asri, SVCA
151 North Buona Vista Road #02-25 Phase Z.Ro Singapore 139347
Tel: +65-6311 9694  Fax: +65-6311 9695  Email: liza_asri@svca.org.sg

CONFERENCE - FRIDAY, 31 OCTOBER 2003

0830 – 0850  REGISTRATION

0850 – 0900  WELCOME ADDRESS
Alain Vandenvorbre, Vice-Chairman & Executive Director, SVCA

Alain is an entrepreneur, private investor and an advisor to international financial institutions and venture capital groups on private equity transactions, financial marketing strategy, investors’ relationship management including fund raising and financial communication. He was Executive Director of Vivendi Universal Group in Asia and CFO for its Asia-Pacific operations. He still serves as President of Viventures Asia, a European-based IT fund. Alain is Executive Vice-Chairman of SVCA and co-Chairman of the Asia Pacific Venture Capital Alliance for 2003. He received his Singapore citizenship in December 2002 and serves on the Board of Trustees of the Majulah Connection. His first book, Proudly Singaporean: My Passport to a Challenging Future, was published in August 2003. He has appeared several times as a commentator on Channel News Asia, CNBC, Channel i-News as well as on printed media and guest speaker at regional conferences. Alain holds an MS in Astrophysics, MS in Telecommunications Engineering, and MS in Finance and Business Administration respectively from the Universities of Liege, Paris and Brussels.
0900 – 0930  KEYNOTE ADDRESS

Mark Daniell, Chairman, The Cuscaden Group & Director Emeritus, Bain & Company

Mark is Chairman and Founder of The Cuscaden Group. He is also a Director Emeritus of Bain & Company, one of the world’s leading strategy consulting firms, having joined Bain in 1980. He became a partner in 1986 and has become only the second Bain Director Emeritus earlier this year. In addition to a long and distinguished career at Bain, Mark is a past President of a publicly listed investment company in Singapore, k1 Ventures and a former Director of Wasserstein Perella, the boutique investment bank, where he was based in Paris and London. Mark is a well-known expert commentator and speaker on buyouts, strategy and global financial and economic matters. His book, World of Risk: Next Generation Strategy for a Volatile Era, was published in 2000 and is now available in six different languages. Mark is a graduate of the Harvard Law School (J.D.), Oxford University (University College, BA/MA), Amherst College (BA), and has attended the Université de Paris IV-Sorbonne (D.E.F. 1er and 2e degrees) and the Institut d’Etudes Politiques de Paris (C.E.P.).

0930 – 1100  PANEL 1: WHAT IS A MANAGEMENT BUYOUT?

- Definition and Structure
- How Does It Compare to Venture Capital or Private Equity Deals?
- What Are the Value Drivers?
- Who Initiates and Who Benefits?
- Financing Issues

Panel Chairperson: Josephine Price
Managing Director, CLSA Private Equity Limited

Josephine is Managing Director of CLSA Private Equity Limited. She joined CLSA in 1995 to set up its private equity activities from NatWest Markets where she was the Regional Corporate Finance Director. Josephine is a graduate of the University of Kent at Canterbury, a member of the Law Societies of England & Wales and Hong Kong, and a member of the Hong Kong Securities Institute, Fellow of the Hong Kong Institute of Directors and non-executive director of Petra Foods, Jyothy Laboratories and Sino Biopharmaceutical.

Panelist: Rajiv Maliwal
Managing Director, Sabre Capital Worldwide

Rajiv is Founder and Managing Director of Sabre Capital, a private equity firm which takes influential stakes in financial institutions and emerging markets. Prior to this, he was Managing Director and Head of Private Equity for Standard Chartered Bank. He started his career with Citibank in 1985 and after 9 years, he joined Goldman Sachs in Hong Kong. He later moved to JP Morgan before becoming the Country Head for the Corporate and Investment Bank of ANZ Grindlays Bank, India in 1998. Rajiv holds an MBA from the Indian Institute of Management at Bangalore, India and graduated with honours in Mechanical Engineering from BITS Pilani, India in 1982.

Panelist: Tan Bien Kiat
Managing Director, Titan Capital

Bien Kiat is Managing Director of Titan Capital, a regional private equity firm. Until recently, he was Managing Director of Newbridge Capital Asia and had overall responsibility for Southeast Asia, India and Australia. Bien Kiat led the first major LBO transaction in Southeast Asia, where Newbridge acquired Advanced Interconnect Technologies from Astra International in a US$100 million transaction. Bien Kiat received a BS in Engineering with First Class Honours from Birmingham University and an MBA and MS from Columbia University.

Panelist: Will Hoon
Executive Vice-President, Transpac Capital

Will has directed transactions for funds managed by private equity firms and for organizations from Asia, Europe and the US. He has extensive experience serving on investment committees of private equity funds and executive committees of operating companies. He has helped a large number of portfolio companies to assess various options in capturing opportunities in Asia. Will holds a science degree from the Massachusetts Institute of Technology and completed graduate research at the University of Cambridge (Trinity College).

1100 – 1115  REFRESHMENT BREAK

1115 – 1230  PANEL 2: THE ANATOMY OF A DEAL

- Due Diligence
- Structuring the Deal
- Regulatory Issues
Panel Chairperson: Wong Ai Ai
Principal, Baker & McKenzie.Wong & Leow

Ai Ai is a principal of Wong & Leow LLC and a principal of Baker & McKenzie.Wong & Leow, Singapore. She is head of the Corporate and Commercial Department, specializing in mergers and acquisitions and venture capital/private equity. She is also head of the Asia Pacific Venture Capital/Private Equity Practice Group of Baker & McKenzie. Ai Ai has practiced as an Attorney in New York and currently practices as an Advocate and Solicitor in Singapore. Ai Ai holds degrees from the University of Kent (BA Law, First Class Honours) and the Harvard University Law School (LL.M.).

Panelist: Amitava Guharoy
Executive Director, PricewaterhouseCoopers

Amitava is an Executive Director with PricewaterhouseCoopers Corporate Finance, specializing in mergers and acquisitions, private equity placements, financial restructuring and other financial advisory assignments and valuations. He has advised a number of multinational and domestic companies, both listed and unlisted, in entry strategies, mergers and acquisitions, financial restructuring, finance raising, forming joint ventures and technology transfers. He has also advised a large number of private equity funds with investments in portfolio companies as well as their own fund raising. Amitava is a gold medalist of the Institute of Chartered Accountants of India.

Panelist: Atin Kukreja
Associate Director, Macquarie Securities (Asia)

Atin is Associate Director of Corporate and Structured Finance at Macquarie Bank. He was previously a Vice-President at the Bank of America and has extensive experience in venture capital and private equity. Atin has served as an adviser to the New Zealand government on the sale of its 66% stake in Wellington International Airport for an enterprise value of NZ$210 million as well as 3 successful privatizations in the electricity sector in New Zealand worth more than NZ$500 million. Atin holds an MBA from the University of Otago and a Bachelor of Technology, Chemical Engineering from the Indian Institute of Technology in Delhi.

Panelist: Percy King
Managing Director, CVC Asia Pacific Limited

Percy is Managing Director responsible for Greater China. He joined Citibank in 1985 and has headed Citicorp Capital's Taiwan private equity investment team for 7 years. Previously, he headed Citibank's equity underwriting business in Taipei. Percy holds an MBA from New York University and is fluent in Mandarin, Taiwanese and English.

Panelist: Winston Leong
Executive Director, General Enterprise Management Services (HK) Ltd

Winston began his career as a lawyer in London and is qualified to practice law in England and Wales, New York State and British Columbia, Canada. He subsequently worked as an investment banker in New York and Hong Kong with subsidiaries of The Prudential Insurance Company of America prior to establishing his own Asian investment and financial consultancy business in his native Hong Kong. He joined GEMS in 1998. Winston holds an MA in Economics and Law from Cambridge University and a Bachelor of Law degree from the University of British Columbia, Canada.

1230 – 1400
LUNCH ON “DRIVING CHANGE WITH PRIVATE EQUITY”

David Dominik, Managing Director, Golden Gate Capital

David has been a Managing Director of Golden Gate Capital since its inception in 2000. Prior to co-founding Golden Gate Capital, David spent 10 years as Managing Director at Bain Capital where he successfully focused on making operationally intensive growth investments. The common theme for David has been partnering with management to pursue buyouts of companies applying technology or operating in technology-related industries. He has also served on the investment committee of Brookside, Bain Capital’s public equity hedge fund. David holds a J.D. from the Harvard Law School and an A.B. in Social Studies (Economics and History) from Harvard College.

1400 – 1530
PANEL 3: COMPANY RESTRUCTURING & THE ASIAN PRIVATE EQUITY MARKET

• How an MBO can Help Turn Around a Company
• Equity/Debt Restructuring Opportunities in Asia
• Company Restructuring Case Studies
Panel Chairperson: Kunna Chinniah
Executive Vice-President,
GIC Special Investments & General Manager, GIC Infrastructure

Kunna is Executive Vice-President with GIC Special Investments, the private equity arm of the Government of Singapore Investment Corporation (GIC). He joined GIC in 1989 and has held various positions with the Special Investments Department of GIC in the North American and European Divisions including Regional Manager for Europe and North America, overseeing private equity investments in both regions. He was based in Frankfurt and San Francisco as GIC representative. Kunna obtained a Bachelor of Engineering (Electrical) degree from the National University of Singapore and completed his MBA from the University of California (Berkeley). He is also a Chartered Financial Analyst.

Panelist: Sanjiv Kapur
Senior Partner, Private Equity, Henderson Global Investors

Sanjiv has overall responsibility for management of the global fund-of-funds investment program as well as private equity in the Asia Pacific region for Henderson Global Investors. From 1999-2001, he was Chief Investment Officer at AMP Private Capital in Sydney. Prior to this, he was Head of Private Equity at International Finance Corporation (IFC) in Washington D.C. where he invested across Asia, Latin America and Europe. He has also served in international investment roles at both HSBC and AIG in New York from 1982-1989. Sanjiv holds an MBA in International Management (with distinction) from the American Graduate School of International Management (Thunderbird) in Arizona, and a BA in Economics (First Class Honours) from St Stephens College, University of Delhi, India.

Panelist: Siew Wing Keong
Former President, H&Q China/Hong Kong
Present CEO, Hupomone Capital Partners

Wing Keong is an experienced senior professional in private equity investments in Asia Pacific, with more than 15 years of investment experience in China, Malaysia, Korea, Singapore, Silicon Valley and the Philippines. In 1989 he joined H&Q Singapore as a Senior Vice-President and in 1995, he formed a joint venture with UBS to raise a China Private Equity Fund. He led and structured one of the most successful buyout deals in Korea for H&Q AP at the height of the Asian financial crisis where the Asian Venture Capital Journal voted it as the deal with the best return for 2002. He was also Managing Director, Asia Pacific region for Technologies Multinationals like Fairchild Systems, Mentor Graphic and Compaq Asia before joining H&Q. Wing Keong has a Bachelor Degree in Electrical and Electronics Engineering from Singapore University and a Presidential/ key Executive MBA from Pepperdine University.

Panelist: Tay Choon Chong
President, Fortune Venture Management Pte Ltd

Choon Chong is President of Fortune Venture Management Pte Ltd. Prior to this he was System Engineer, Senior System Engineer and Program Development Manager at Singapore Technologies Aerospace. Choon Chong holds a Master of Science in Electrical Engineering from Stanford University and a Bachelor of Engineering (First Class Honours) from Imperial College of Science, Technology and Medicine (University of London).

Panelist: Wayne Harber
Managing Director, Hamilton Lane

Wayne is head of Hamilton Lane’s international activities that include the development of the firm’s non-US expansion, and new business and product development. His responsibilities include structuring fund-of-fund vehicles, and the execution of fund-raising and investor relations activities in conjunction with the firm’s portfolio managers. Wayne joined Hamilton Lane from Stone Pine Asset Management, LLC and Stone Pine Advisors, LLC, where he was a Partner and Managing Director. Prior to joining Stone Pine, he was Senior Vice-President of Marketing for Aegis Holdings Corporation. From 1980 through 1991, Wayne was a Vice-President and National Sales Manager for Franchise Finance Corporation of America (FFCA). During his tenure with FFCA, which originally was an E.F. Hutton affiliate, Wayne served for a time in a dual role as a Vice-President and Assistant Regional Director with E.F. Hutton & Co., Inc. Wayne has a BS from the University of Tennessee.

1530 – 1545  REFRESHMENT BREAK

1545 – 1700  PANEL 4: ACCELERATING ENTREPRENEURSHIP

- How an MBO can Accelerate Entrepreneurship
- The Viewpoints of a Newly-Born MBO Entrepreneur
- What is the Role of MBO Funds?
- Government-Linked Companies (GLCs) and Temasek-Linked Companies (TLCs) are Key Sources of an MBO
Panel Chairperson: Mark Thornton
Director, 3i Investments plc

Mark heads 3i’s South East Asia business and is based in Singapore. Previously he was the Managing Director of 3i’s Japanese business and prior to that played a lead role in the set up and opening of 3i’s Hong Kong office in 2001. He joined 3i’s Asia Pacific business in 2000 after spending 5 years with 3i in the UK. Most recently, he has been responsible for managing the successful exit of 3i’s investment in ex Nissan Motors subsidiary Vantec Corporation and worked as part of the team on the completion of 3i’s first private equity investment in South Korea. Mark holds a BSc (Honours) degree in Finance and Accounting from Salford University. He qualified as a chartered accountant with Arthur Andersen in London before transferring to Poland for 2 years, where he helped establish Andersen’s Warsaw office.

Panelist: Chua Kee Lock
Managing Director, Walden International

Kee Lock is Managing Director of Walden International. Previously, he was Deputy President of NatSteel Limited, CEO of Intraco Limited, President and co-Founder of MediaRing.com Ltd, a leading provider of internet voice communication services, Executive Vice-President of NatSteel Limited where he was overseeing the commercial division, and Vice-President of Transpac Capital where he was responsible for direct investments in US-based companies. Kee Lock graduated with a Bachelor of Science degree in Mechanical Engineering from the University of Wisconsin at Madison and an MS from Stanford University.

Panelist: Eugene Wong
President, IdEA / Founder, Sirius Capital Holdings

Eugene is currently President of the Innovators and Entrepreneurs Association, Singapore (IdEA), an association that represents and promotes the interests of innovators and entrepreneurs in Singapore. He is also the Founder and Managing Director of Sirius Group, which focuses on private equity investments and venture consulting. Sirius works with growing SMEs to develop their growth strategy as well as funds them. Eugene received an MBA from Imperial College, London and a BBA degree with First Class Honours from the National University of Singapore.

Panelist: Inderjit Singh
CEO & Founder, Infiniti Solutions

Inderjit is the Founder and CEO of Infiniti Solutions, a global semiconductor manufacturing services company with operations in Silicon Valley, Austin Texas, Hyderabad, Ahmedabad, India, and Singapore. He was also the Founder, President and CEO of United Test & Assembly Centre (S) Pte Ltd (UTAC), a semiconductor testing and assembly manufacturing services company. Inderjit is currently a Member of Parliament of the Singapore Government where he is also the Deputy Government Whip of the party, Deputy Chairman of the Government Parliamentary Committee of the Ministry of Finance and Trade and Industry, and is the Vice-Chairman of Ang Mo Kio Town council. Inderjit received a Bachelor of Engineering (Honours) degree from the National University of Singapore, and an MBA from the University of Strathclyde.

Panelist: Ong Teck Soon
CEO, SESAMI Singapore

As CEO, Teck Soon is responsible for leading SESAMI to becoming the leading e-business solutions and services provider across the Asia Pacific region. He also directs SESAMI’s business and strategic development efforts covering the company’s e-procurement services for Direct and Indirect Materials, Supply Chain Management and sell-side solutions for a wide range of industries. In late 2002, he led a management buyout and successfully bought over SESAMI’s operations in Singapore, Hong Kong, Beijing, Korea and India from the founding shareholders SingTel, UOB, Eastern Chemical, WI Harper, Jardine Matheson, CommerceOne, Swire Pacific, New World Enterprises, I-Cable, SUNeVision and Beijing Enterprises. Teck Soon holds a BSc in Engineering Mechanics (Highest Honours) from the Southern Illinois University at Carbondale.

CONCLUDING REMARKS
James Chew, Group Chairman & CEO, Fortune Venture Investment Group

James is Group Chairman and CEO of Fortune Venture Investment Group and Chairman of the China Merchants and Fortune Assets Management. Prior to this, he was the President of H&Q Taiwan where he managed 2 Taiwanese funds, HanTech VC and HanMore VC, with an aggregate fund size of $47 million. He also co-managed with Bank of China’s China Dynamic Fund ($76 million) and with H&Q Asia Pacific’s Asian Pacific Growth Fund ($75 million). James was responsible for setting up Taiwan’s National Measurement Laboratory, equivalent to the National Bureau of Standards (USA) and implemented the setup of the Chinese National Laboratory Accreditation Program which carried bilateral recognition of national standards between countries. James holds an MS in Technology Management from the Sloan School, Massachusetts Institute of Technology and a BS in Communication Engineering, National Chiao-Tung University, Taiwan.
In the dynamic world of private equity investing, Hamilton Lane is a recognized leader. Since its founding in 1991, Hamilton Lane's sole focus has been to provide services in the area of private equity investments. We provide high-level fund access, unparalleled industry knowledge and portfolio analytics for institutional investors, resulting in maximized total risk-adjusted returns in the private equity marketplace. Hamilton Lane currently reviews 400-700 investment proposals annually, and as of March 2003 we had initiated in excess of $26 billion of client commitments to various private equity investment sponsors. Our long-standing relationships with our clients and investment managers (General Partners) allow Hamilton Lane to provide expert advice to its clients and investment managers. Regardless of the client type, size or investment mandate, Hamilton Lane has the ability to design customized investment portfolios to meet a client’s specific needs.

Viventures Partners, present in Paris, London, San Francisco and Singapore, is a global venture capital firm focused on the IT and telecommunication sectors. Viventures offers not only financial commitment but also the technology, business and international expertise of its experienced partners as well as an extensive worldwide network of resources, including relationships with its global blue chip investors. Its funds’ investors include over 40 industrial and financial enterprises from Europe, the US and Asia who are global leaders in their respective businesses. This key advantage allows Viventures to offer its portfolio companies an access to strategic financial and industrial resources around the world. This unique mix of investors, present and active on an international scale, reflects the fund’s global character and contributes to the long-term financial and business success of the fund’s portfolio companies. Viventures typically invests US$2 to $7 million in early-stage technology companies and 50% of its investments are in Europe, 40% to 45% in North America and 5% to 10% in Asia. www.viventures.com

Fortune Venture Investment Group is a premier regional venture group that originated from Taiwan and expanded coverage to the US, Singapore and China. Fortune focuses on technology investment with the advantage of bridging opportunities through technology transfers and business relocations from Silicon Valley to Asia. It has to date, invested in 140 technology projects, spanning across semiconductor, IC design, communications, software, opto-electronics and biotechnology. FVIG was founded by Mr. James Chew, a pioneer of the semiconductor industry in Taiwan. www.vfortune.com

The Cuscaden Group is a new enterprise, founded earlier this year in Singapore to provide expert advice to client corporations and governments on significant strategic issues and opportunities. Cuscaden can also provide investment or expansion capital for a select number of venture and buyout opportunities across a wide range of sectors. A depth of experience in global strategy, mergers and acquisitions, private equity and capital markets transactions provides a firm foundation for the successful completion of our mandates.

Supporting Organization

Asia Pacific Venture Capital Alliance seeks to promote effective use of private equity and venture capital in Asia and to endorse accreditation of these investments as a significant recognized asset class. It aims to achieve these goals by providing an effective platform for high level discussions and networking amongst regional private equity and venture capital associations in Asia, global institutional investors, multilateral institutions and regulatory/government authorities. The Alliance will also strive to foster the development of common international standards, rules and regulations across the region and be an advocate to promote policies that will enhance the environment for entrepreneurial and venture capital activities. www.apvca.org
SVCA CONFERENCE & GALA DINNER REGISTRATION: 30th – 31st OCTOBER 2003

Conference Venue: Suntec Singapore International Convention & Exhibition Centre
1 Raffles Boulevard, Suntec City, Singapore 039593

Gala Dinner Venue: The Oriental, Singapore
5 Raffles Avenue, Marina Square, Singapore 039797

Enquiries: Singapore Venture Capital & Private Equity Association
151 North Buona Vista Road #02-25 Phase Z.Ro, Singapore 139347
Tel: +65-6311 9693 Fax: +65-6311 9695 http://www.svca.org.sg
In conjunction with Global Entrepolis @ Singapore
http://www.globalentrepolis.com

PERSONAL PARTICULARS

Title: Mr/Mrs/Ms/Dr/Prof

Family Name: __________________________ First Name: __________________________

Designation: __________________________ Company: __________________________

Address: ________________________________ Office No.: __________________________
Fax No.: ________________________________ Email: __________________________

CONFERENCE & GALA DINNER FEES

INDIVIDUAL REGISTRATION
- VC Association Members (please state VCA)
  - Conference & Gala Dinner: $650 per person
  - Gala Dinner only (30th Oct): $150 per person
  - Conference only (31st Oct): $500 per person
- Non-Members
  - Conference & Gala Dinner: $800 per person
  - Gala Dinner only (30th Oct): $200 per person
  - Conference only (31st Oct): $700 per person

GROUP REGISTRATION (valid for groups of 3 or more from the same company registered together)
- VC Association Members (please state VCA)
  - Conference & Gala Dinner: $520 per person
  - Gala Dinner only (30th Oct): $120 per person
  - Conference only (31st Oct): $400 per person
- Non-Members
  - Conference & Gala Dinner: $720 per person
  - Gala Dinner only (30th Oct): $180 per person
  - Conference only (31st Oct): $630 per person

+10% Early Bird discount ends 30 Sep

PAYMENT DETAILS & CANCELLATION POLICY

All fees must be paid prior to the event. Cancellations received in writing four (4) weeks prior to the event are entitled to a full refund. A 50% refund will be sent for cancellations received two (2) weeks prior to the event; thereafter we regret that no refunds can be made. However, substitution of participants is allowed without any penalty charge. The event organizers reserve the right to refuse admission if full payment has not been made.

TELEGRAPHIC TRANSFER (All bank charges must be prepaid)
- Account No.: 022-013808-1
- Bank Code: 7171
- Branch Code: 022
- Company Name: Singapore Venture Capital & Private Equity Association
- Bank: DBS
- Branch: 9 Battery Road #01-06 Straits Trading Building, Singapore 049910

CHEQUE (SGD only)
- Payable: Singapore Venture Capital & Private Equity Association
- Mail To: 151 North Buona Vista Road #02-25 Phase Z.Ro, Singapore 139347

CREDIT CARD DETAILS
- VISA / MASTERCARD / AMEX / DINERS
- Card No.: __________________________ Cardholder’s Name: __________________________
- Expiry Date: __________________________ Signature: __________________________

HOTEL RESERVATION

☐ Yes, I require hotel arrangement
☐ No, I do not require hotel arrangement

All rates include daily American Breakfast and shuttle transfer to and from the event venue.

Official Check-In Time: 1400 hours Official Check-Out Time: 1200 hours

Swissotel The Stamford: 2 Stamford Road Singapore 178882, Tel: +65-6338 8585 Fax: +65-6338 2862
- Deluxe Room (Single) $230 nett per room per night
- Deluxe Room (Twin) $245 nett per room per night

Raffles The Plaza: 2 Stamford Road Singapore 178882, Tel: +65-6339 7777 Fax: +65-6337 1554
- Deluxe Premier (Single) $280 nett per room per night
- Deluxe Premier (Twin) $295 nett per room per night

Carlton Hotel: 76 Bras Basah Road Singapore 189558, Tel: +65-6338 8333 Fax: +65-6339 6866
- Superior Room (Single/Twin) $200 nett per room per night

Check-In Date: __________________________ Check-Out Date: __________________________ No. of Nights: __________________________

Card No.: __________________________ Expiry Date: __________________________
Cardholder’s Name: __________________________ Signature: __________________________

Please note that acceptance of room reservation is on first-come, first-served basis and is subject to availability. All hotels require a one-night non-refundable deposit in order to guarantee your room. Cancellations and no show charges are determined by the individual hotels.

FLIGHT DETAILS

Arrival Date: __________________________ Arrival Time: __________________________ Arrival Flight: __________________________
Departure Date: __________________________ Departure Time: __________________________ Departure Flight: __________________________